

163857

OST 02-11590-53

**GAINESVILLE REGIONAL**  
**AIRPORT**

DEPT. OF TRANSPORTATION  
BUCKETS

02 APR 19 PM 1:39

April 17, 2002

Docket Operations and Media Management Division  
SVC-124  
Room PL-401  
Department of Transportation  
400 7<sup>th</sup> Street, SW  
Washington, DC 20590

Re: Proposal Under the Small Community Air Service Development Pilot Program  
Docket OST-2002-11590

Dear Sir or Madam:

The North Central Region of Florida has historically been underserved by air service from Gainesville Regional Airport. Airline deregulation, industry consolidation and service levels in larger communities (Orlando and Jacksonville) have presented considerable challenges to building air service here in our community, even though a viable market exists. The Gainesville-Alachua County Airport Authority has taken a multi-faceted approach to developing its airport, and is working diligently to facilitate general aviation and cargo growth, in addition to building the air service essential to maximizing the potential of this regional asset as an economic engine.

In February and March of this year, Gainesville Regional Airport saw an increase over 2001 levels of passenger activity and evidence that we are beginning to capture at least some of the 72% of our market that drives to another community for air service. It seems that competitive prices and convenience offered by regional airports are more important now than ever. General aviation is prospering as University of Florida sport and athletics events increase, and Federal Express established a presence on the airport in recent years. Great things are happening, but we need assistance in several areas.

The Gainesville Alachua-County Regional Airport Authority is requesting \$500,000 for a Small Market Air Service Development grant from the FAA in fiscal year 2002 as a pilot program funded through Air 21. As described above, Gainesville has struggled over time to capture the air travel market that exists in this community. Award of this grant will allow the community to implement a focused program that helps capture "leakage" and entice new competition to Gainesville Regional Airport. The airport, as the sponsor of this grant application, will be responsible for the overall administration of this program.

On behalf of the Gainesville-Alachua Regional Airport Authority, I thank you in advance for any assistance you may be able to offer.

Sincerely,



Richard Crider, A.A.E.  
Director of Aviation

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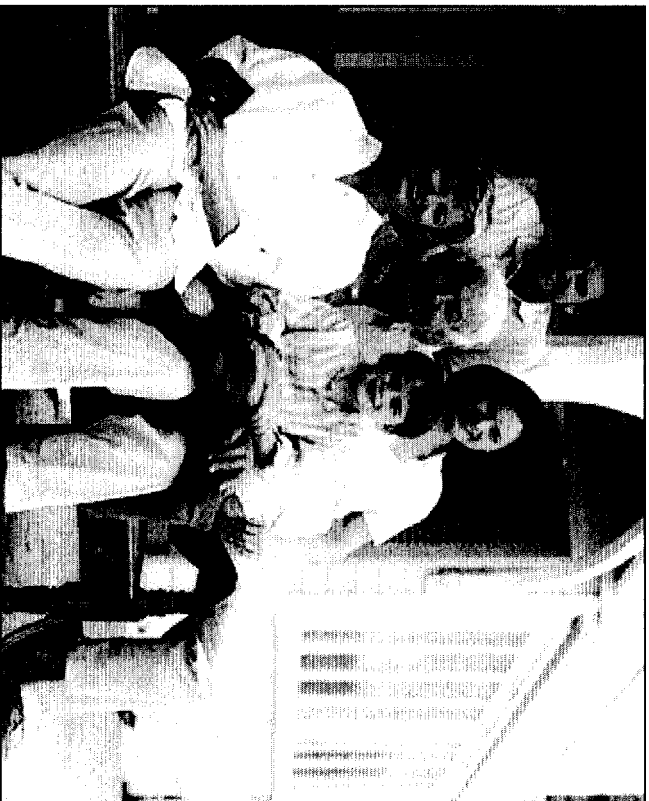
**Appendices: Airport Budget and Letters of Support**

## Executive Summary

- The Gainesville Regional Airport (GNV) serves a large area of north central Florida.
- The airport is underserved and suffers from the highest fares in the region.
- As a result, much of the area's traffic is "leaking" to other Florida airports.
- To reverse the leakage and declining passenger traffic, GNV must recruit new service.
- A grant from the Small Community Air Service Development Program will help the airport and the community leverage their own investment in developing new, competitive air service.



## **Section I: Airport & Community Contact Information**



## Airport Contact Information

Gainesville Regional Airport  
3880 NE 39th Avenue  
Suite A  
Gainesville, FL 32609

Richard Crider, A.A.E.  
Director of Aviation  
(352) 373-0249



## Community Contact Information

J. Brent Christensen  
President and CEO  
Alliance for Economic Development  
Post Office Box 1187  
Gainesville, FL 32602  
(352) 334-7100

Ed Poppell  
Vice President of Finance and Administrative  
University of Florida  
Post Office Box 113100  
Gainesville, FL 32611-3100  
(352) 392-1336

Roland Loog  
Director  
Alachua County Visitors & Convention Bureau  
30 E University Avenue  
Gainesville, FL 32601  
(352) 374-5260

## Gainesville Air Service Task Force Members

Dr. Craig Tisher  
Interim Dean  
College of Medicine  
University of Florida  
1600 SW Archer Road  
Gainesville, FL 32610  
(352) 846-2473

Wayne Bowers  
City Manager  
City of Gainesville  
Post Office Box 490  
Gainesville, FL 32602-0490  
(352) 334-5010

Randall H. Reid  
County Manager  
Alachua County  
Post Office Box 2877  
Gainesville, FL 32602  
(352) 374-5204

Jack Hughes  
Executive Director  
Gainesville Sports Organizing Committee, Inc.  
11 W. University Avenue, Suite 1  
Gainesville, FL 32601  
(352) 338-9300

Michael Malone  
President/CEO  
Ocala / Marion County Chamber of Commerce  
110 East Silver Springs Boulevard  
Ocala, FL 34470  
(352) 629-8051, extension 223

Deborah C. Rossi  
Asst. Director for Marketing & Public Relations  
University of Florida Performing Arts Center  
PO Box 112750  
315 Hull Road  
Gainesville, FL 32611-2750  
(352) 392-1900

Peter Tesch  
President  
Ocala/Marion County Economic Development Council  
PO Box 459  
Ocala, FL 34478  
(352) 629-2757

Wendy J. Richards  
Partner  
Noetic Marketing & Development Group  
424 N.E. 6th Street, Suite D  
Gainesville, FL 32601  
(352) 376-0906

## Section II: Gainesville's Leakage Situation

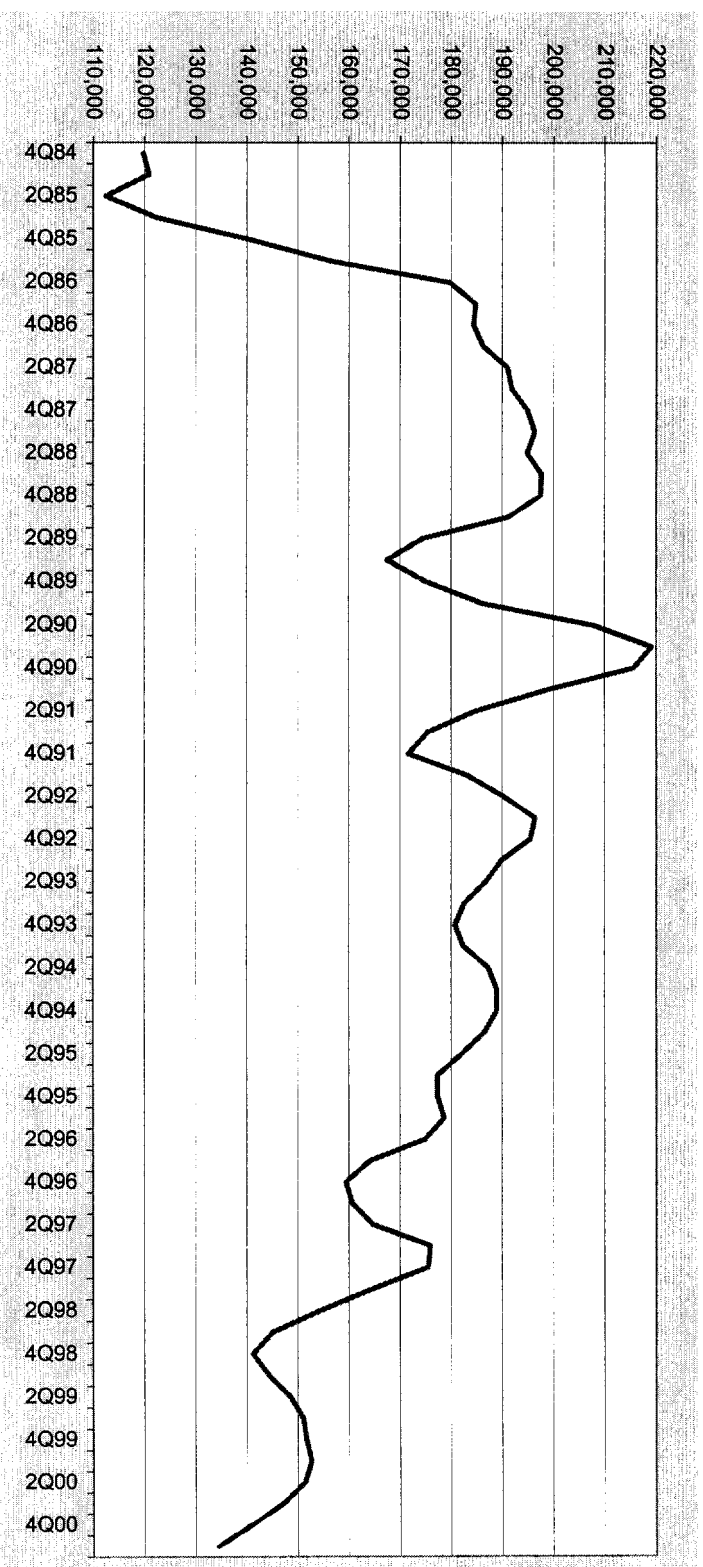


## ***Gainesville Airport's Air Service Objectives***

- 1) Recapture those passengers "leaking" to other Florida airports**
- 2) Provide additional frequency and destinations to the airport's current schedule**
- 3) Bring air fare relief to the community.**

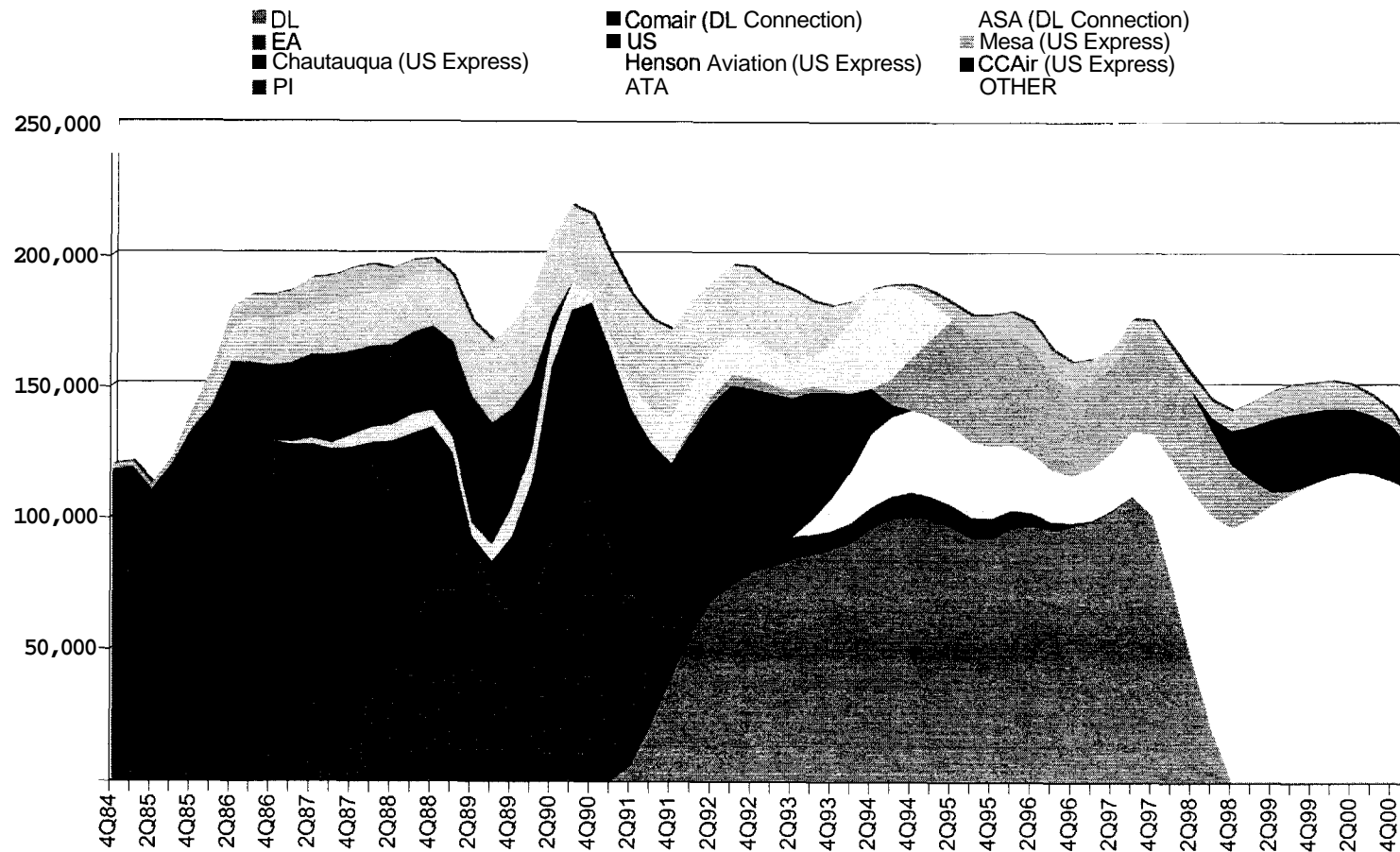
## Objective 1: Recapture those passengers leaking to other Florida airports

*Our falling enplanements are indicative of Leakage*



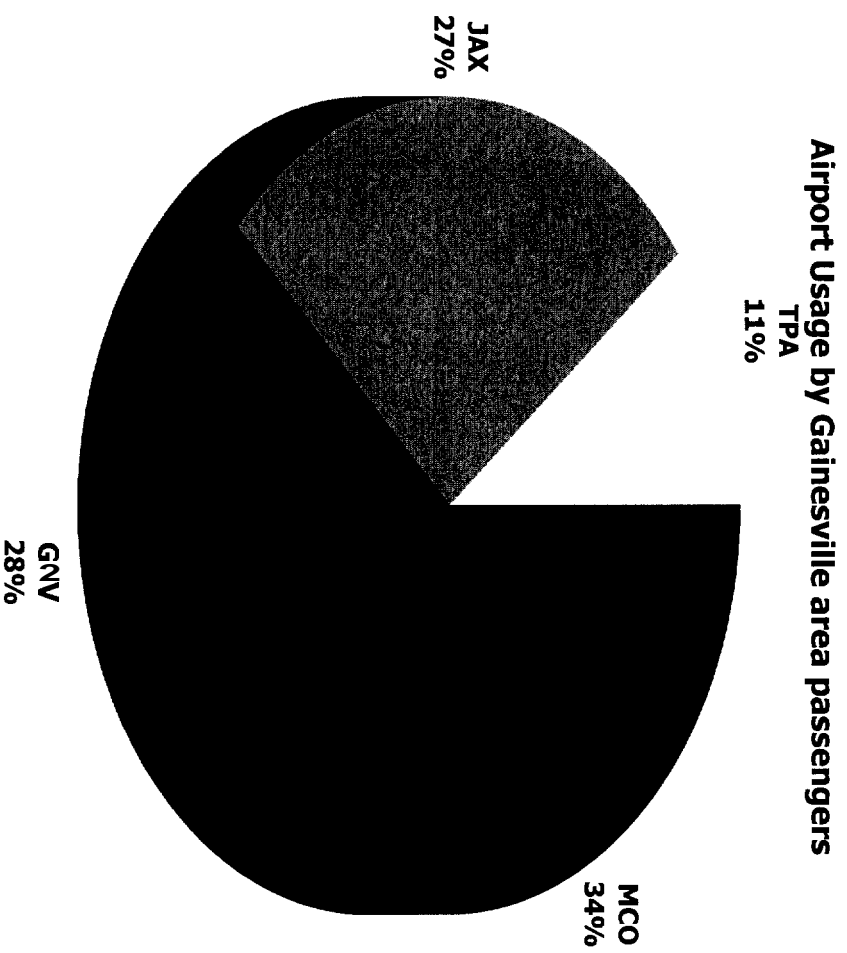
## Our Market History is one of Consolidation

### Carrier History at Gainesville



Source: D.O.T.. Report T-100

## Gainesville retains just under 1/3 of its traffic



Source: GNV Travel Agency Survey (May 2001 Tickets)

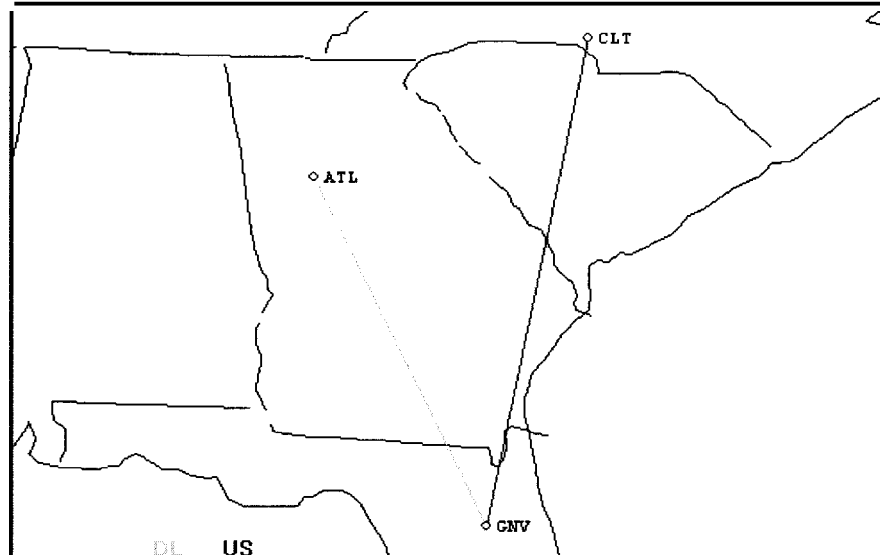


## **Section III: Our Insufficient Air Service and High Air Fares**



## Objective 2: Provide additional frequency to the airport's current schedule

Gainesville today has limited service by only two airline brands



Source: July 2002 Industry Schedule

Service Type	Carrier	Hub	Equipment	Days Op.	A/C Seats	Daily Departures	Daily Dep. Seats
Non-Stop	DL	ATL	CRJ	MTWTFSS	50	4.0	200.0
			AT7	MTWTFSS	66	3.0	198.0
	US	CLT	DH8	MTWTFSS	37	3.9	144.3

## Top Markets for GNV and its service area:

<u>Rank</u>	<u>Market</u>	<u>Daily Each Way</u>		
		<u>Pax</u>	<u>Rev</u>	<u>Fare</u>
1	ATL	37.7	\$6,419	\$170
2	MCI	11.2	\$1,560	\$139
3	ORD	10.2	\$2,134	\$209
4	DFW	9.9	\$1,390	\$140
5	DTW	9.9	\$2,124	\$214
6	IND	9.6	\$1,323	\$138
7	MSP	8.3	\$1,692	\$204
8	BWI	7.9	\$984	\$125
9	TUL	7.4	\$1,442	\$195
10	SAN	7.2	\$1,441	\$200
11	IAH	6.9	\$1,471	\$213
12	MSY	6.8	\$1,639	\$241
13	CMH	6.3	\$1,390	\$221
14	MCO	6.1	\$1,315	\$216
15	LAX	5.7	\$677	\$119
16	SFO	5.4	\$946	\$175
17	OMA	5.2	\$826	\$159
18	DEN	5.2	\$1,199	\$231
19	OKC	5.1	\$931	\$183
20	PDX	5.0	\$1,017	\$203

*Booking data obtained  
while conducting a Ticket  
Lift Analysis indicates the  
top booked markets aren't  
reflected in D.O. T. data  
representing GNV :*

### Top Booked Markets from the GNV service area:

1	LGA
2	LAS
3	ORD
4	DCA
5	LAX
6	ATL
7	MIA
8	BOS
9	EWR
10	BWI
11	SLC
12	DFW
13	BHM
14	PVD
15	PHL
16	DTW
17	DEN
18	BDL
19	IND
20	MSP

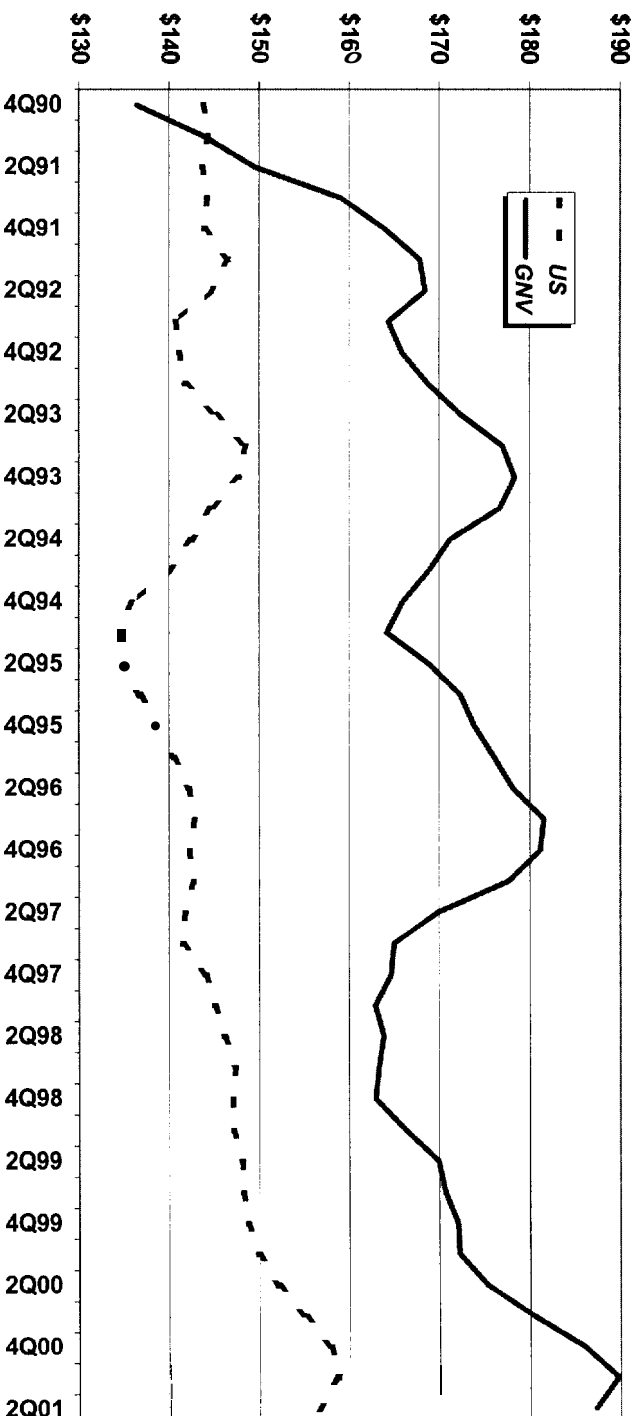
Source: D.O.T. 10% Coupon Sample(YE2Q01)

Source: TicketLift Analysis

### Objective 3: Bring Air Fare Relief to the Community

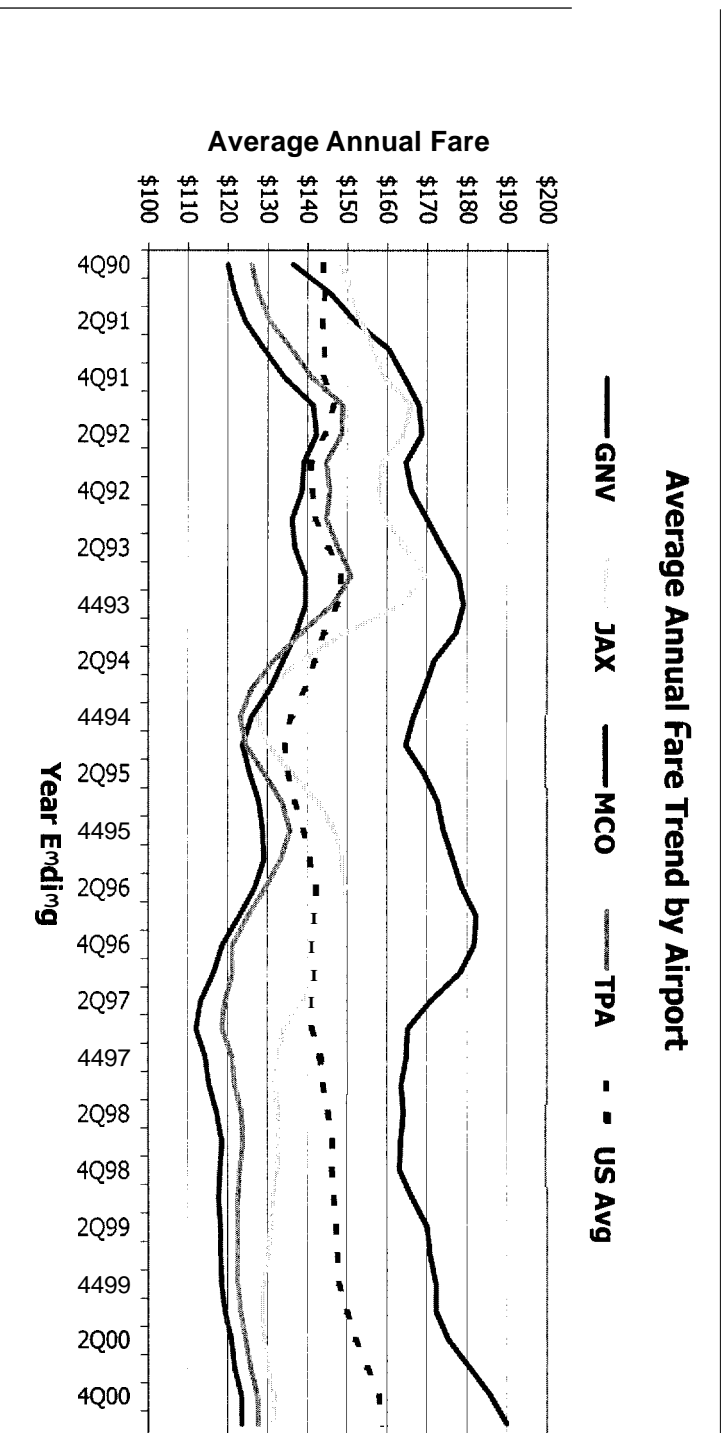
Average Annual O & D Fare: GNV vs. U.S. Avg.

The average fare paid out of GNV is about 20% higher than the national average




Source: D.O.T. 19% Co upn file

## Gainesville's Fares are the highest in its region

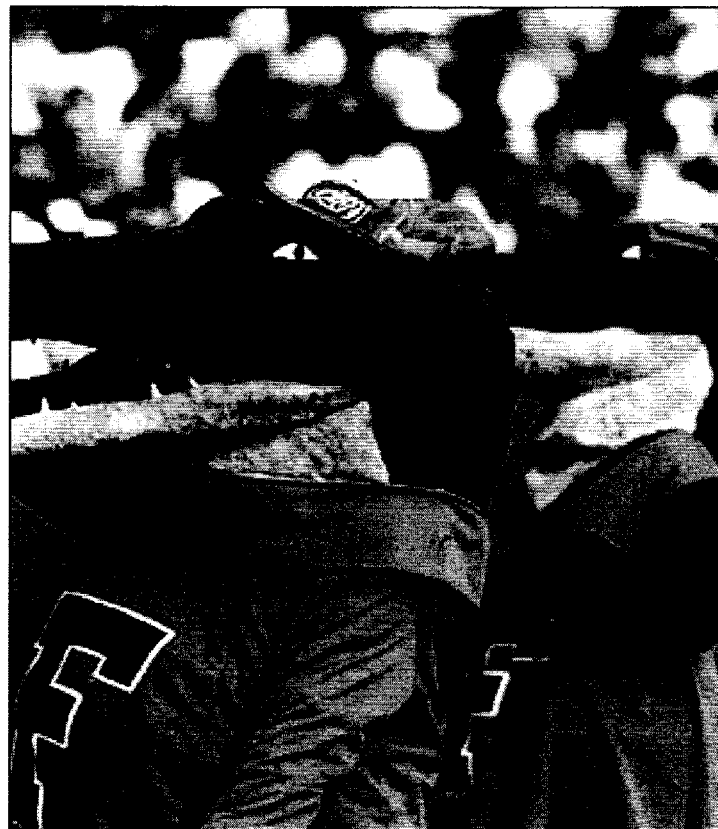


Source: GNV Travel Agency Survey (May 2001 Tickets)

- 
- e The main airports with which GNV competes are served by Southwest Airlines; they all feature relatively low fares, which draws price-conscious GNV travelers.
  - e Delta and US Airways have both reduced the number of seats they offer out of the GNV market over the past few years.
  - e Currently US Airways offers little price competition for Delta/ASA service in GNV; the only way to significantly lower fares in the market will be to introduce new competition.
  - e Gainesville can probably support regional jet service to a handful of major airline hubs; the best prospects will be those markets in which there is a strong local O&D market.
  - e Bringing a new airline or two to the market will require some form of risk mitigation for the new carrier; this may take the form of incentives and revenue support.



## Section IV: Gainesville's Action Plan



## Moving Forward--Gainesville's ACTION PLAN

- 1) Identify Gainesville's top underserved hub markets
- 2) Target airlines who could profitably serve GNV from these hubs
- 3) Create route analyses & forecasts of these hub markets
- 4) Create community awareness through a support campaign
  - Meet with key businesses who utilize air travel
  - Launch a media campaign for North Central Florida
  - Meet with travel agents and travel planners
  - Reach out with campaign to Ocala and the surrounding region
- 5) Arrange meetings with the top prospect airlines
- 6) Follow up with on-site meetings of all kinds in Gainesville and Ocala
- 7) Negotiate final terms for new service

## Gainesville's Hybrid Incentive Program:

- Our goal is to recruit one or more new network carriers to GNV
- We will offer a hybrid program which includes several elements:
  - 1) A fund to offset revenue shortfalls in the first year
  - 2) A comprehensive advertising & promotion effort
  - 3) A pledge of travel dollars from local businesses and the University of Florida
  - 4) A campaign to maximize local resources
  - 5) A waiver of operating fees consistent with Authority policy



## **Section V: Use of Grant Funds & Program Administration**



## Gainesville's Partnership Approach:

Source of Funds	
AIR 21 Small Community Funds Request:	\$500,000
Regional government contribution commitments:	\$50,000
State of Florida Economic Development contribution:	\$50,000
Airport Contribution:	
Advertising	<b>\$80,000</b>
Promotions/Event Hosting	\$20,000
Airline Meetings & Preparation	<b>\$40,000</b>
Site Visits to Gainesville	\$10,000
Matching Funds for Capital Improvements	\$150,000
(Plus in-kind contributions)	
Waiver of landing fees for 2X daily CRJ service	\$35,000
Waiver of facility rents	\$50,000
Contributions from Local Businesses and Organizations:	
Cash	\$20,000
Travel Commitments	\$150,000
University of Florida	
Travel Commitments	\$150,000
<b>Total</b>	<b>\$1,305,000</b>

**Gainesville Match of AIR 21 Funds:**

**More than 100%**

## **Gainesville's Partnership Approach:**

### **Use of Funds**

Guarantee against revenue shortfall:	\$500,000
Prepaid ticket purchase program:	\$300,000
Awareness, Advertising, Promotion & Communications:	\$220,000
Airline Meetings & Preparation	\$40,000
Site Visits to Gainesville	\$10,000
Facility Improvements	\$150,000
Waiver of landing fees incentive (in-kind)	\$35,000
Waiver of facility rents incentive (in-kind)	\$50,000
<b>TOTAL:</b>	<b>\$1,305,000</b>

**NOTE:** The airport, as the sponsor of this grant application, will be responsible for overall administration of this program. The Gainesville Alachua County Regional Airport Authority (GACRAA) will provide monthly reports to US DOT regarding the progress of our ACTION PLAN, as well as an accounting of funds used in pursuit of our objectives. GACRAA will also advise US DOT as the objectives of the program are achieved. If and when the service becomes self-sufficient, GACRAA will advise that program funds are no longer needed.



## **Appendices: Letters of Support &**

### **Airport Budgets**



# United States Senate

WASHINGTON, DC 20510-0903

April 17, 2002

The Honorable Norman Y. Mineta  
Secretary of Transportation  
United States Department of Transportation  
400 7th Street Southwest  
Washington, D.C. 20590-0001.

Dear Secretary Mineta:

The Gainesville Regional Airport has informed me that they have submitted a grant proposal to the Small Community Air Service Development Program.

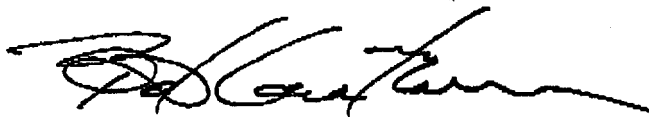
It is my understanding that the funding requested will be used to create a broad-based airline incentive program. At this time, only two airlines serve the Gainesville Regional Airport. The cost to travel out of the Gainesville Airport is exceedingly high, forcing many nearby residents to drive to other airports to take advantage of superior offerings in terms of price and destinations served. Currently, Gainesville Regional Airport has the highest fares in the north Florida region as well as fares which exceed above the national average.

I urge you to give every consideration to funding this proposal. Please keep my office apprised of the progress of this application and advise me of the outcome. You may address your reply to my state office: 2252 Killearn Center Boulevard, Suite 300, Tallahassee, Florida 32309-3573, Attention: Karen Bunton.

Your attention to this matter is greatly appreciated.

With kind regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Graham", written in a cursive style.

United States Senator

BG/kmb



# United States Senate

WASHINGTON, DC 20510-0905

BILL NELSON  
FLORIDA

April 18, 2002

The Honorable Norman Mineta  
Secretary of Transportation  
U.S. Department of Transportation  
400 7th Street Southwest  
Washington, D.C. 20590

RE: Air 21 Grant from FAA/DOT

Dear Secretary Mineta:

I am pleased to provide this letter in support of the Gainesville Airport Authority's efforts to obtain a federal grant. The goal of their proposed project, Small Community Air Service Development Program, is to improve air service in north central Florida. I respectfully request your consideration of this organization's application for federal funding.

Quality programs benefiting citizens, visitors and business of north central Florida are among my priorities as a U.S. Senator. The Small Community Air Service Development Program improve the air service by building support locally. The local community will be matching the grant funding in excess of the \$500,000.00 through ticket trusts, waived fees, advertising and other promotions. This local support in combination with the establishment of a travel bank and improvements to the facility will then attract additional services from airlines. This community needs additional air service to develop a more robust economy.

Again, I encourage your consideration of this worthy cause. If I can be of further assistance in this matter, please do not hesitate to contact me at the address below.

Sincerely,

BN/dj

cc: Mr. Bill Rathert, Kiehl Hendrickson Group  
Ms. Marilyn L. Tubb, Gainesville Airport Authority

United States Senator Bill Nelson, 225 East Robinson Street, Suite 410, Orlando, Florida 32801  
Telephone (407) 872-7161 • Fax (407) 872-7165

KAREN L. THURMAN  
5TH DISTRICT, FLORIDA  
WASHINGTON OFFICE  
201 CANNON BUILDING  
WASHINGTON, DC 20515  
202/225-1002



COMMITTEE ON WAYS AND MEANS  
SUBCOMMITTEE ON HEALTH  
SUBCOMMITTEE ON OVERSIGHT

April 9, 2002

**Congress of the United States**  
**House of Representatives**

**Washington, DC 20525**

The Honorable Norman Mineta  
Secretary  
US Department of Transportation  
400 7th St SW  
Washington, D.C. 20590-0003

Dear Mr. ~~Secretary~~: *Norm*

I am writing to offer my support for the application of the Gainesville Regional Airport for funding under the Small Community **Air** Service Development Program. Gainesville is in Florida's 5<sup>th</sup> District and for years I have worked to provide quality air service for the citizens and businesses of North Central Florida.

As you know, this program, as part of the omnibus AIR 21 legislation, was created specifically to help smaller communities like Gainesville help themselves. Federal funding would be matched locally from ticket bank commitments, waived **fees** and advertising in an effort to attract better air service to the region. The Gainesville region is not only home to the University of Florida, but also to a major medical center and a number of VA hospitals. Therefore, I feel that, as the primary airport in North Central Florida, Gainesville and the entire region would greatly benefit from AIR 21 funding.

On behalf of myself and the citizens of North Central Florida, I **ask** you to give the application of Gainesville Regional **Airport** every favorable consideration.

Sincerely,

A handwritten signature in cursive script that reads "Karen".

Karen L. Thurman  
Member of Congress

KLTVc

HOME OFFICES:

☐ 2224 HIGHWAY 44 WEST  
INVERNESS, FL 34453  
352/344-3044

☐ 5700 S.W. 34TH ST., SUITE 425  
GAINESVILLE, FL 32608  
352/336-6614

☐ 5609 U.S. 19 SOUTH, SUITE H  
NEW PORT RICHEY, FL 34652  
727/849-4496

TOLL FREE  
1-800-833-4352

**CLIFF STEARNS**  
8TH DISTRICT, FLORIDA

WASHINGTON  
2227 RAYBURN BUILDING  
WASHINGTON, DC 20515-0906

(202) 225-5744  
FAX: (202) 226-3913

<http://www.house.gov/stearns/welcome.html>



# Congress of the United States

House of Representatives

Washington, DC 20515-0906

April, 17, 2002

COMMITTEE ON ENERGY AND COMMERCE

SUBCOMMITTEE:

COMMERCE, TRADE, AND  
CONSUMER PROTECTION, CHAIRMAN

TELECOMMUNICATIONS AND  
THE INTERNET, VICE CHAIRMAN

OVERSIGHT AND INVESTIGATIONS

COMMITTEE ON VETERANS' AFFAIRS

SUBCOMMITTEE:

HEALTH, VICE CHAIRMAN

REPUBLICAN POLICY COMMITTEE

AIR FORCE CAUCUS, Co-CHAIRMAN

The Honorable Norman Mineta  
Secretary  
U.S. Department of Transportation  
400 Seventh Street, SW  
Washington, DC 20590

Dear Secretary Mineta:

I would like to offer my unqualified support for the application of the Gainesville Regional Airport for funding under the Small Community Air Service Development Program. I have been closely involved with this community over the years as they have struggled to provide quality air service for the citizens and businesses of north central Florida.

This program, as a part of the omnibus AIR 21 legislation, was created specifically to help communities like Gainesville help themselves. On behalf of myself and the citizens of north central Florida, I ask you to give their application every favorable consideration.

Sincerely,

Cliff Stearns  
United States Representative

CS:les

☒ OCALA  
115 S.E. 25TH AVENUE  
OCALA, FL 34771  
(352) 351-8777

☐ ORANGE PARK  
1726 KINGSLEY AVE., #8  
ORANGE PARK, FL 32073  
(904) 260-3203

PRINTED ON RECYCLED PAPER

☐ DEERBUNG  
100 S. 11TH STREET, #102  
DEERBUNG, FL 34748  
(352) 326-8285

**GAINESVILLE-ALACHUA COUNTY REGIONAL AIRPORT AUTHORITY**  
**FINANCIAL PLAN FOR FISCAL YEAR 2001-2002**  
**WITH COMPARATIVE DATA FOR PRIOR TWO YEARS**  
**AS AMENDED FEBRUARY 14,2002**

<b><u>SOURCES OF FUNDS</u></b>	<b>FISCAL YEAR 1999-2000 ACTUAL</b>	<b>FISCAL YEAR 2000-2001 BUDGETED</b>	<b>FISCAL YEAR 2000-2001 PROPOSED</b>
<b>OPERATING REVENUE:</b>			
Airlines Passenger Terminal	\$270,976	\$259,737	\$256,638
Airlines - Landing Fees	\$199,317	\$175,188	\$189,692
Airport Security Fees	\$217,223	\$258,270	\$258,270
Passenger Terminal Concessions	\$1,413,557	\$1,433,144	\$1,220,779
Fixed Base Operations	\$1,760,722	\$1,555,518	\$1,794,013
FAA Facilities	\$92,185	\$70,971	\$77,785
Corporate Aviation Area	\$12,314	\$18,330	\$18,330
Fuel Flowage Fees	\$37,042	\$35,705	\$40,618
Fuel Storage Facility Fees	\$101,768	\$86,323	\$113,300
Industrial Park Rentals	\$11,960	\$11,591	\$16,191
Tree Harvesting Revenue	\$83,732	\$50,000	\$0
Miscellaneous Income	\$15,700	\$4,812	\$5,616
<b>TOTAL OPERATING REVENUE</b>	<b>\$4,216,496</b>	<b>\$3,959,589</b>	<b>\$3,991,232</b>
<b>NON-OPERATING REVENUE:</b>	<b>\$166,586</b>	<b>\$633,626</b>	<b>\$360,925</b>
<b>TRANSFER FROM RESERVES:</b>		<b>\$0</b>	<b>\$0</b>
<b>TOTAL SOURCES</b>	<b>\$4,383,082</b>	<b>\$4,593,215</b>	<b>\$4,352,157</b>

**USES OF FUNDS**

<b>EXPENDITURES:</b>			
Administration	\$617,643	\$836,979	\$888,690
Operations	\$1,401,229	\$1,387,553	\$1,466,270
Fixed Base Operations	\$1,746,137	\$1,605,650	\$1,806,173
Fuel Farm	\$34,543	\$27,394	\$29,548
Industrial Park	\$39,539	\$58,500	\$15,500
GACRAA Contingency	\$0	\$15,000	\$0
Sinking Fund Payment	\$11,229	\$11,875	\$13,334
AFSS Transfer	\$55,600	\$55,600	\$55,600
Debt Service	\$73,002	\$73,003	\$73,003
Capital Equipment Outlay	\$37,571	\$91,498	\$27,239
Depreciation	\$839,895	\$804,102	\$1,185,658
<b>TOTAL USES OF FUNDS</b>	<b>\$4,856,388</b>	<b>\$4,967,154</b>	<b>\$5,561,015</b>
Increase (Decrease) in Retained Earnings	(\$473,306)	(\$373,939)	(\$1,208,858)
Depreciation of Fixed Assets Acquired by Capital Contribution	\$614,050	\$607,053	\$881,423
Increase in Gum Root Swamp Sinking Fund	\$11,229	\$11,875	\$13,334
Decrease in Long-Term Liabilities	\$37,383	\$40,083	\$42,247
Transfer from Reserves	\$0	\$0	\$0
Increase in Non-AIP Assets	\$37,571	\$91,498	\$27,239
Net Increase (Decrease) in Retained Earnings	\$226,927	\$376,570	(\$244,615)
Beginning Retained Earnings	\$1,898,235	\$2,125,162	\$2,501,732
<b>ENDING RETAINED EARNINGS</b>	<b>\$2,125,162</b>	<b>\$2,501,732</b>	<b>\$2,257,117</b>

# Airport Capital Improvement Plan Gainesville Regional Airport

	Fiscal Year	F W T F I N	F W T Expiration	AIP Grant	AIP Entitlement	AIP Discretionary	EDOT	Debt Repaid with PEC	Reimbursement through PEC Collection	Airport Funds	Total
Architectural & Structural Analysis of Existing WW II Hangar	2000	40852119401	2-28-03				7,500			7,500	15,000
Fiscal Year 2000 Totals							7,500			7,500	15,000
Fuel Farm Site Replacement	2001		6-30-02				100,000			100,000	200,000
Rehabilitation/Strengthening of GA Aprons	2001	21675419401	3-31-04	17	1,282,500		71,250			71,250	1,425,000
Renovate Vintage WW II Bulk Hangar	2001	40988019401	7-31-04				150,000			150,000	300,000
Upgrade Perimeter Security Fence	2001			17	360,000					40,000	400,000
Reconstruct R/W 10-28, T/W E & C Lighting	2001			17	1,800,000		100,000			100,000	2,000,000
Fiscal Year 2001 Totals					3,442,500		421,250			461,250	4,325,000
Security Vehicle	2002			(18)	36,000		2,000			2,000	40,000
Expand CCTV System	2002			(18)	45,000		2,500			2,500	50,000
Electronic Fingerprinting Equipment	2002			(18)	45,000		2,500			2,500	50,000
Replace Lock System	2002			(18)	13,500		750			750	15,000
Plans & Specs - R/W 10-28 Rehabilitation	2002			(18)	180,000		10,000			10,000	200,000
Plans & Specs - Drainage between R/W 10-28 and T/W E	2002			(18)	90,000		5,000			5,000	100,000
EA for R/W 6-24 Extension	2002			(18)	90,000		5,000			5,000	100,000
Master Plan Update	2002	21674719401	7-31-04	(18)	315,000		10,000			25,000	350,000
Expand Rental Car Return Lot at Passenger Terminal	2002	21676519401	9-30-03				150,750			150,750	301,500
Fiscal Year 2002 Totals					814,500		188,500			203,500	1,206,500
Plans & Specs - R/W 6-24 Extension	2003				270,000		15,000			15,000	300,000
Rehabilitation of R/W 10-28	2003				1,915,500	334,500	125,000			125,000	2,500,000
Drainage Improvements between R/W 10-28 and T/W E	2003					450,000	25,000			25,000	500,000
Extend R/W 6-24 and install ILS	2003					4,500,000	250,000			250,000	5,000,000
Passenger Terminal Renovation	2003							3,200,000			3,200,000
Construct 10 T-Hangars	2003						260,000			260,000	520,000
Construct Aircraft Wash Rack	2003						50,000			50,000	100,000
Renovate Bulk Hangar	2003						250,000			250,000	500,000
Plans & Specs - Airport Maintenance Facility	2003						5,000			5,000	10,000
SATS Operations Center and Hangar	2003						375,000			375,000	750,000
Airport Industrial Park Development	2003						500,000			500,000	1,000,000
Fiscal Year 2003 Totals					2,185,500	5,284,500	1,855,000	3,200,000		1,855,000	14,380,000
Renovation of Air Carrier Apron	2004				1,482,000		82,333			82,333	1,646,667
Plans & Specs - Taxiway to Corporate Hangar Area	2004				18,000		1,000			1,000	20,000
Construct Airport Maintenance Facility	2004						75,000			75,000	150,000
Construct 15 T-Hangars	2004						390,000			390,000	780,000
Fiscal Year 2004 Totals					1,500,000		548,333			548,333	2,596,667
Passenger Terminal Renovation	2005				1,275,000		70,833			70,833	1,416,667
Construct Taxiway to Corporate Hangar Area	2005				225,000		12,500			12,500	250,000
Fiscal Year 2005 Totals					1,500,000		83,333			83,333	1,666,667
Taxiway A Rehabilitation	2006				1,000,000		55,556			55,556	1,111,111
Land Acquisition - South and East of Airport	2006				500,000		27,778			27,778	555,556
Construct 15 T-Hangars	2006						400,000			400,000	800,000
Expand Passenger Terminal Parking Lot	2006						75,000			75,000	150,000
Fiscal Year 2006 Totals					1,500,000		558,333			558,333	2,616,667
Construct GA Apron	2007				1,500,000		83,333			83,333	1,666,667
Installation of Differential GPS	2007						250,000			250,000	500,000
Fiscal Year 2007 Totals					1,500,000		333,333			333,333	2,166,667
	2008										0
Fiscal Year 2008 Totals	2008				0	0	0	0		0	0
Totals					12,442,500	5,284,500	3,995,583	3,200,000		4,050,583	28,973,167